

# Development of an Enhanced Clinical Trial Workload Assessment Tool – The BC Clinical Trial Complexity Tool

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## Background

The complexity of cancer clinical trials and the associated workload has significantly increased over time, requiring more research personnel to perform study-related activities. This situation poses human resource challenges for Clinical Research Unit (CRU) leaders to overcome. BC Cancer comprises of six regional centers, each with a CRU, that combined conduct approximately 400 clinical trials of varying complexity, accruing over 800 patients per year. CRU managers do not have validated tools to evaluate the workload and staffing resources required for any given trial, therefore, allocations are made subjectively. A tool that can proactively evaluate, quantify, and document the expected work required to execute a clinical trial effectively would be invaluable to clinical trial sites to determine appropriate staffing levels and allocations.

## Goals

The key objectives of this project were to develop an enhanced workload assessment tool that:

- Allowed for objective measures of staff workload based on the complexity of clinical trials and patient load.
- Enabled proper distribution of staff workload and ability to redistribute or reallocate trials.
- Is simple to use while also being dynamic and reproducible across cancer centers.

## Methods

Clinical research stakeholders who had significant knowledge of this topic were initially engaged. A comprehensive literature review was carried out which confirmed the need for an improved tool to capture clinical trial workload. An online survey was distributed to clinical trial managers across Canada through the Canadian Cancer Clinical Trials Network (3CTN) to understand their current practices for staff workload assessment and gauge their interest in using an enhanced tool. Prior validated assessment tools, such as IRST Workload Assessment Tool (IWAT), Ontario Protocol Assessment Level (OPAL), 3CTN Academic Cancer Trial Portfolio Complexity Tool, and the NCI Trial Complexity and Elements Scoring Model, were analyzed for strengths and weaknesses and incorporated into the development of an enhanced tool.

## Outcomes

Literature review revealed that current workload assessment tools were focused on specific elements or created for another effort and fell short of adequately capturing trial-associated workload. The online survey revealed only 21 percent of CRU managers currently use a tool to measure trial associated workload and 73 percent of CRU managers considered adopting a tool as a high-priority need. Findings from literature, established tools, survey results, and work experience were integrated to develop the BC Clinical Trial Complexity Tool (BC-CT<sup>2</sup>) in 2022 (Figure 1). The BC-CT<sup>2</sup> allows for objective measurements of protocol-specific and activity-specific complexity associated with the trial patient caseload. This tool is designed to focus on protocol complexity, administrative workload, data, and patient-related procedures. Trials are assigned low-, medium-, and high-complexity protocol scores and maximum workload capacity scores. The tool is simple and easy to use and allows for electronic completion and auto-calculation of scoring.

Figure 1. The BC Clinical Trial Complexity Tool Interface

The screenshot displays the BC Clinical Trial Complexity Tool interface, which is a web-based assessment tool. It is divided into several sections, each with a score and a list of criteria to be assessed. The sections include:

- Protocol Section:** Includes Phase of Study (I/II, III, IV, Non-therapeutic trials), Type of Intervention (Fragmatic Trial Design, Non-therapeutic Intervention, Therapeutic treatment), Number of Arms (1 to 2, 3 to 4, 5 or more), Degree of Coordination (0-2 internal departments, 3-4 internal departments, 5 or more internal departments, Add-on: involvement of any external site(s)/department(s), Add-on: protocol mandated specialist(s) referral), Complexity of Treatment (Non-therapeutic intervention, Single modality, Multiple modalities, Add-on: high risk treatment), Frequency of Monitor Visits (on-site or remote) (q1-4 weeks, q5-8 weeks, q9-12 weeks, q13+ weeks, No monitoring), and Participant Enrollment Feasibility (Population routinely observed, Population involves a rare cancer, Add-on: selective/strict eligibility criteria).
- Screening and On Study Section:** Includes Informed Consent Process/Number Required (Verbal consent, One, Two, Three or more, Add-on: translated consents required), Randomization Steps (1 step enrollment into trial, 2+ step enrollment into trial, Add-on: sponsor approval required, Add-on: central diagnostic imaging review, Add-on: biomarker/molecular sample review, Add-on: central pathology review (tissue sample submission)), Length of Treatment (NA (i.e., non-therapeutic intervention), Single occurrence, Set number of treatment cycles or SoC therapy, Treatment until progression/prolonged treatment regimen), Frequency of Patient Visits (Daily to weekly, q2-3 weeks, q4-7 weeks, q8+ weeks), and Extra Trial Activities/Procedures Outside of Regular Tasks (0, 1 to 3, 4 to 6, 7 to 9, 10+, Add-on: 2-3 patient questionnaires, Add-on: 2-5 pharmacokinetic timepoints, Add-on: collection of fresh tumor tissue, Add-on: use of special equipment, Add-on: trial specific data collection form(s), Add-on: electronic patient questionnaire tablets, Add-on: 2-3 sponsor vendors, Add-on: complexity in sponsor systems used, Add-on: submission of redacted documentation).
- Follow-up Section (if applicable):** Includes Frequency of Follow-up (Monthly, q3 months, q6 months or more), Number of Follow-up Activities (0, 1 to 2, 3 to 5, 6+, Add-on: in-person clinic visits, Add-on: lab work, Add-on: 2-3 patient questionnaires), and Number of patients in follow-up.

At the bottom, there is a 'TOTAL PROTOCOL COMPLEXITY SCORE' field showing a score of 0, and a 'Trial Notes' text area.

## Future Directions

With the increasing complexity of clinical trials, a workload assessment tool was identified as a high-priority need. We attempt to resolve this issue by creating an objective workload assessment tool that is simple and easy to use. Next steps involve validating the tool by evaluating clinical trial workload across the six BC Cancer CRUs as well as a retrospective comparison of BC-CT<sup>2</sup> against other tools, such as OPAL, to determine accuracy in measuring trial workload.

## Contact

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